



Increasing Trade and Investment to Spain

in cooperation with

TMMA (Textile Machinery Manufacturers Association)

Date: 21th of September 2018

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Introduction



1. Same goals and objectives

Provide and assist to SME to develop or increase their presence within the Spanish Market

2. **IBERIAN OFFICE** is the Joint Venture between two consultancy companies, with more than 35 years experience providing professional services to Spanish companies helping them to enter and develop international markets.

Introduction



Why Spain;

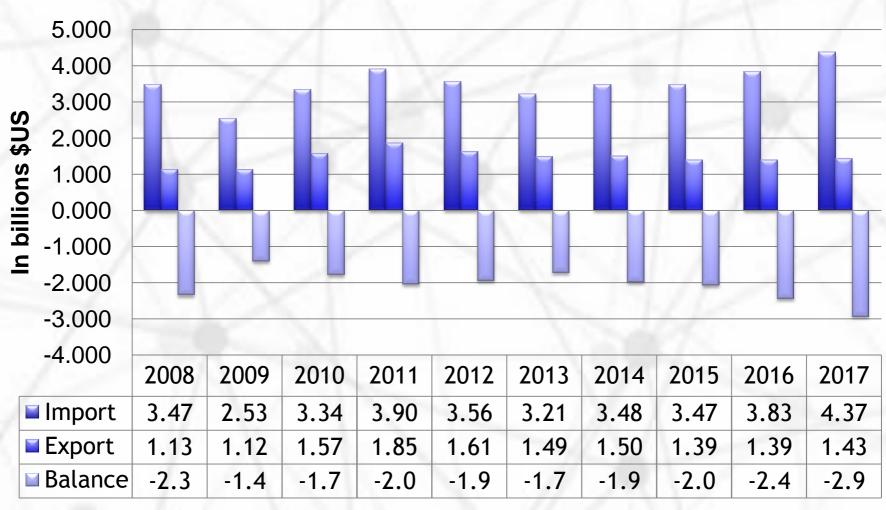
- One of the most significant economies in the world: 13th in terms of size
- An attractive destination for foreign investment
- The 9th largest recipient of FDI worldwide

Why India;

- One of the largest economies in the world, and increasing:
- As it is far away from Spain.
- Previous experience in India

Trade balance between Spain and India



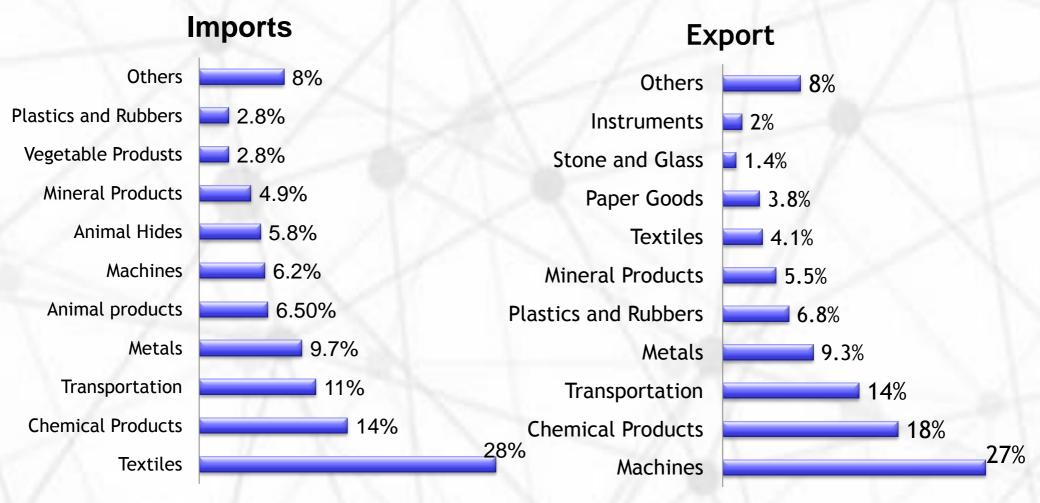


Source: DESA/UNSD, United Nations Comtrade database

Own elaboration

Structure of trade balance Spain - India





Source: Observatory of Economics Complexity. MIT Media Lab
Own elaboration

Commercial balance Spain - India in Textile Machinery



Spanish Export to India (in \$US) "Nuclear reactors, boilers, machinery and mechanical appliances; parts thereof"- Chapter 84 Section XVI

| HS Code | 2013 | 2014 | 2015 | 2016 | 2017 | Total |
|---------|------------|------------|------------|------------|------------|------------|
| 8444 | 0 | 48,209 | 0 | 19,008 | 0 | 67,217 |
| 8445 | 8,789,358 | 5,935,185 | 3,039,262 | 2,435,417 | 771,599 | 20,970,821 |
| 8446 | 1,287,200 | 870,328 | 734,984 | 320,158 | 743,697 | 3,956,367 |
| 8447 | 620,278 | 1,323,408 | 1,455,287 | 124,237 | 615,769 | 4,138,979 |
| 8448 | 13,707,049 | 5,499,600 | 10,554,029 | 8,478,368 | 10,705,308 | 48,944,354 |
| 8449 | 69,353 | 0 | 7,761 | 1,203 | 594,979 | 673,296 |
| 8450 | 90,088 | 39,313 | 526,060 | 109,738 | 225,867 | 991,066 |
| 8451 | 6,883,393 | 2,965,798 | 2,178,953 | 3,103,682 | 840,587 | 15,972,413 |
| 8452 | 41,068 | 40,522 | 887 | 13,063 | 27,761 | 123,301 |
| 8453 | 1,122,236 | 805,313 | 515,219 | 1,032,399 | 257,144 | 3,732,311 |
| Total | 32,610,023 | 17,527,676 | 19,012,442 | 15,637,273 | 14,782,711 | 99,570,125 |

Commercial balance Spain - India in Textile Machinery



Spanish Import from India (in \$US) "Nuclear reactors, boilers, machinery and mechanical appliances; parts thereof"- Chapter 84 Section XVI

| HS Code | е | 2013 | 2014 | 2015 | 2016 | 2017 | Total |
|---------|------|-----------|-----------|-----------|-----------|-----------|-----------|
| 8 | 3444 | 0 | 0 | 0 | 130 | 0 | 130 |
| 8 | 3445 | 9,606 | 211,025 | 491,797 | 0 | 0 | 712,428 |
| 8 | 3446 | 177 | 0 | 106,821 | 177,194 | 0 | 284,192 |
| 8 | 3447 | 0 | 0 | 0 | 103,789 | 65,873 | 169,662 |
| 8 | 3448 | 1,068,941 | 1,770,145 | 1,281,731 | 1,225,027 | 975,039 | 6,320,883 |
| 8 | 3449 | 0 | 226 | 0 | 0 | 4,875 | 5,101 |
| 8 | 3450 | 1,156 | 1,697 | 943 | 152 | 1,995 | 5,943 |
| 8 | 8451 | 329,187 | 178,526 | 107,269 | 172,156 | 145,564 | 932,702 |
| 8 | 3452 | 8,894 | 11,075 | 15,223 | 11,167 | 20,625 | 66,984 |
| 8 | 3453 | 3,356 | 301 | 21,940 | 5,296 | 25,324 | 56,217 |
| Total | | 1,421,317 | 2,172,995 | 2,025,724 | 1,694,911 | 1,239,295 | 8,554,242 |

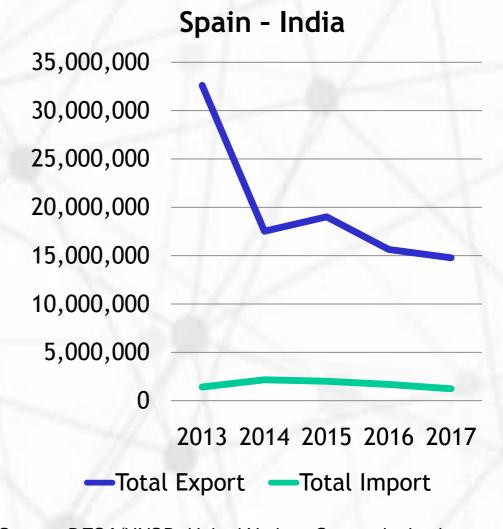
Source: DESA/UNSD, United Nations Comtrade database

Commercial balance Spain - India in Textile Machinery



EXIM

- By 2017 Spain imports reduced on 16%
- Spanish Export to India reduced 2 times
- Import rose 1.5 times
- Most exported 8445, 8448, 8451
- Most imported 8448, 8445, 8451
- Imports reduced in products: 8445, 8451 and 8452
- Import increased in 8452 and 8453
- Export reduced in 8445, 8451 and 8453
- Export increased 8449, 8450 in 3.5 times

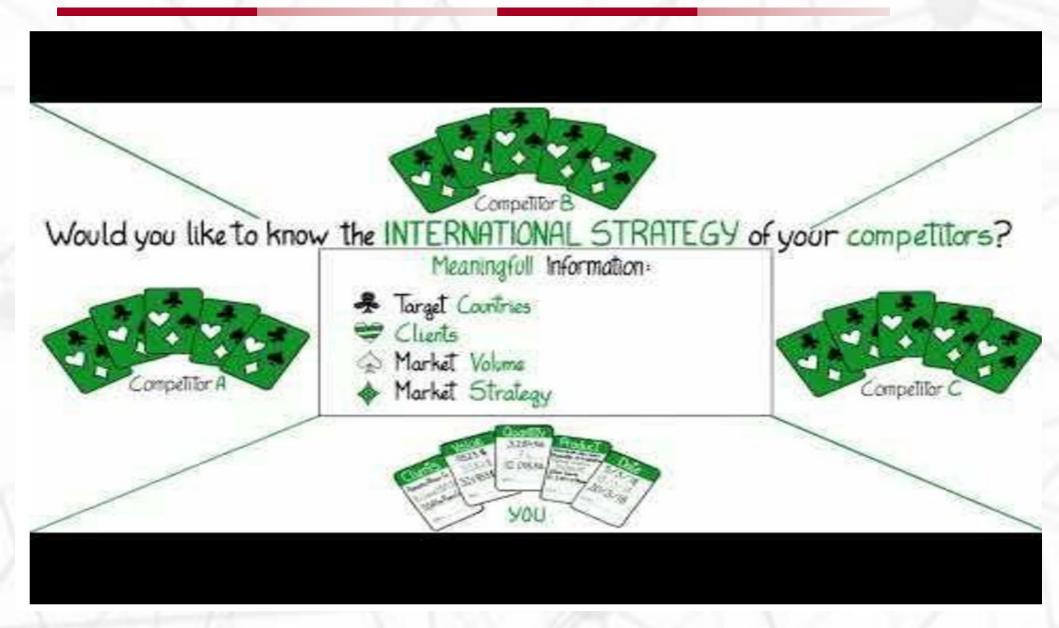


Source: DESA/UNSD, United Nations Comtrade database

Own elaboration

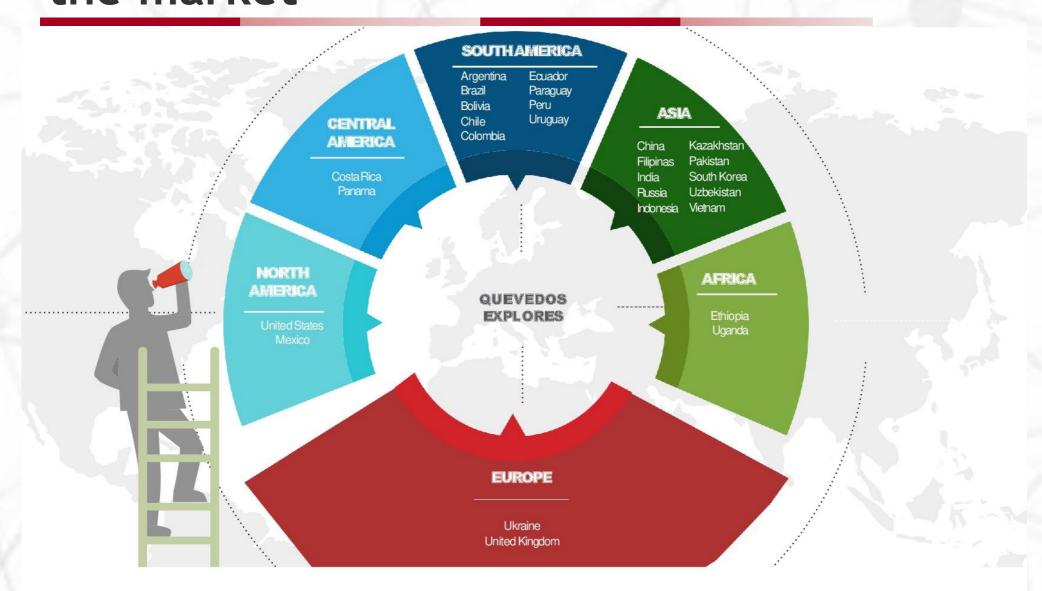
Obtaining valuable information of the market





Obtaining valuable information of the market





+ Nuevos Países Próximamente

CLIENT COMPANY INPUTS

| | DESCRIPTION OF PRODUCTS OF CLIENT COMPANY |
|---|---|
| 1 | |
| 2 | |
| 3 | |
| 4 | |
| 5 | |
| 6 | |



| | TARIFF HEADINGS (8 DIGITS) | DESCRIPTION OF THE TARIFF HEADING |
|----|----------------------------|-----------------------------------|
| 1 | | |
| 2 | | |
| 3 | | |
| 4 | | |
| .5 | | |
| 6 | | |

| | DIRECT COMPETITORS (COMPANY NAME) | COUNTRY | DISCRIMINATE TRANSACTIONS WITH HS FILTERS AND DESCRIPTION (YES / NO) |
|----|--------------------------------------|---------|--|
| 1 | | | |
| 2 | | | |
| 3 | | | |
| 4 | | | |
| 5 | | | |
| 6 | | | |
| 7 | | | |
| 8 | | | |
| 9 | | | |
| 10 | | | |

If you have competitors from India, Ukraine, Russia, Brazil or Mexico, please fill the next table. This information is very important as you can get all the exports made by those companies and you could obtain all their customers around the world.

| | DIRECT COMPETITORS (COMPANY NAME) | COUNTRY | DISCRIMINATE TRANSACTIONS WITH HS FILTERS AND DESCRIPTION (YES / NO) |
|----|--------------------------------------|---------|--|
| 1 | | | |
| 2 | | | |
| 3 | | | |
| 4 | | | |
| 5 | | | |
| 6 | | | |
| 7 | | | |
| 8 | | | |
| 9 | | | |
| 10 | | | |

^{*}You can add all the rows as necessary in all the tables.

Obtaining valuable information of the market (example)



3.1.10.1 DIRECT COMPETITOR TRANSACTIONS:

- COLINES S.P.A.: 15 clients / 138 transactions / Weight (KG): 161.873/ Amount (USD): 6.422.890
- CONSTRUZIONI MECCANICHE LUIGI BANDERA S.P.A.: 25 clients / 127 transactions / Weight (KG): 720.934/ Amount (USD): 22.541.320
- GARANT MASCHINENHANDEL GMBH: 13 clients / 54 transactions / Weight (KG): 274.231 / Amount (USD): 13.464.785
- HOSOKAWA ALPINE AKTIENGESELLSCHAFT & CO. OHG: 25 clients / 320 transactions / Weight (KG): 674.145/ Amount (USD): 26.710.207
- HOSOKAWA ALPINE COMPACTION: 5 clients / 18 transactions / Weight (KG): 39.550/
 Amount (USD): 1.686.022
- HOSOKAWA GMBH: 1 client / 1 transaction / Weight (KG):215 / Amount (USD): 94.408
- HOSOKAWA MICRON B.V.: 35 clients / 247 transactions / Weight (KG): 351.804/ Amount (USD): 16.059.113
- HOSOKAWA MICRON CORPORATION: 1 client / 1 transaction / Weight (KG): 76/ Amount (USD): 4.965
- HOSOKAWA MIKRON LTD: 2 clients / 7 transactions / Weight (KG): 10,475 / Amount (USD): 600.731
- KDESIGN GMBH: 5 clients / 10 transactions / Weight (KG): 4.922 / Amount (USD): 419.629
- REIFENHAUSER REICOFIL GMBH CO: 5 clients / 151 transactions / Weight (KG):
 2.398.098 / Amount (USD): 98.686.754
- SYNCRO SRL: 1 client / 1 transaction / Weight (KG):4 / Amount (USD): 1.213
- WINDMOLLER HOLSCHER KG: 6 clients / 460 transactions / Weight (KG): 3.120.759/ Amount (USD): 120.204.507

UNIQUE CLIENTS: 182

Achieving goals within the Spanish market: IBERIAN OFFICE services in trade





Trade Business Expansion

- a) Search for sales agents and distributors
- b) Outsource sales departments: locating and contacting clients
- c) Recruit sales persons



Marketing Research:

- a) Operational market research
- b) Competition analysis



Tailored services:

- a) Spanish customer landing page:
- b) Assistance on Trade Fairs:
- c) Bridge toward Europe and Latin America
- d) ,,,,,

Achieving goals within the Spanish market: *in trade*



Methodology proposition:

Phase 1. Project Launch

- 1. Analysis of national and international competitors
- 2. Analysis of national and international complementary
- 3. Define the target profile of the clients.
- 4. Analyze "reasons for buying" and "not buying" the product
- 5.Prepare "commercial speech" / "value proposal" / BUSINESS proposal.
- 6. Commercial basic training of the Iberian Office team.

Output: Prepared contact pack

Phase 2. Searches in prioritized markets

- 7. Search and filter potential customers in each market
- 8. Search for local and international competitors and complements in each market.

Output: Preliminary list of companies to contact

Achieving goals within the Spanish market: *in trade*



Phase 3. Contact

9. Contact the target clients and commercial follow-up. Until a valid person within each of the selected companies expresses its interest or lack of it, and in the case of having it, follow-up to obtain possibility of the offer and/or visit.

Output: EXCEL shared with the specified information, CRM lberian Office

Phase 4. Visits

10. Visit potential customers to track offers or generate them and obtain sales.

Output: Visiting customers and indentifying next steps.

Phase 5. Continuous commercial follow-up

11. Commercial follow-up. To be detailed after analysis of previous phases

Achieving goals within the Spanish market: in investment



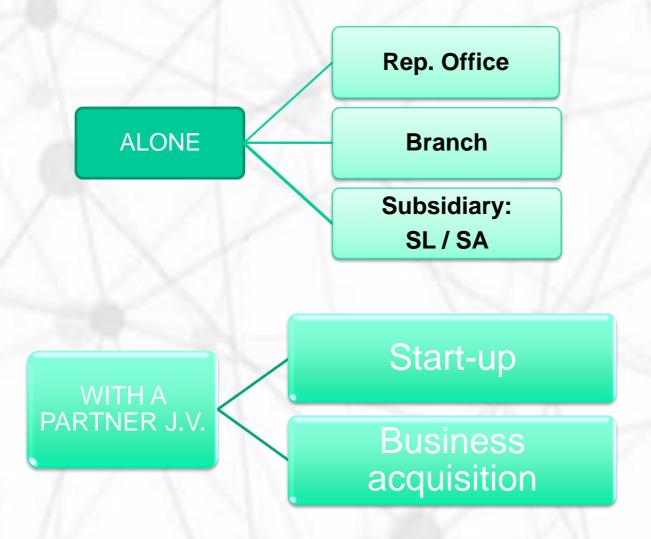
1. As a general rule, foreign investments are subject only to notification after the investment has been made.

Exceptions:

- investments from tax havens, which in general must be notified beforehand and
- foreign investments in activities directly related to national security
- 2. Exchange controls and capital movements are fully liberalized and in all areas there is complete freedom of action. As a general rule, all acts, businesses, transactions and operations between residents and nonresidents which involve
 - or may involve payments abroad or receipts from abroad are completely deregulated. It also covers the import or export of means of payment.
 - Although Specific transactions should be reported to the Bank of Spain for statistical and informative reasons.

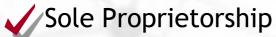
Achieving goals within the Spanish market: in investment





Achieving goals within the Spanish market: IBERIAN OFFICE services in investment





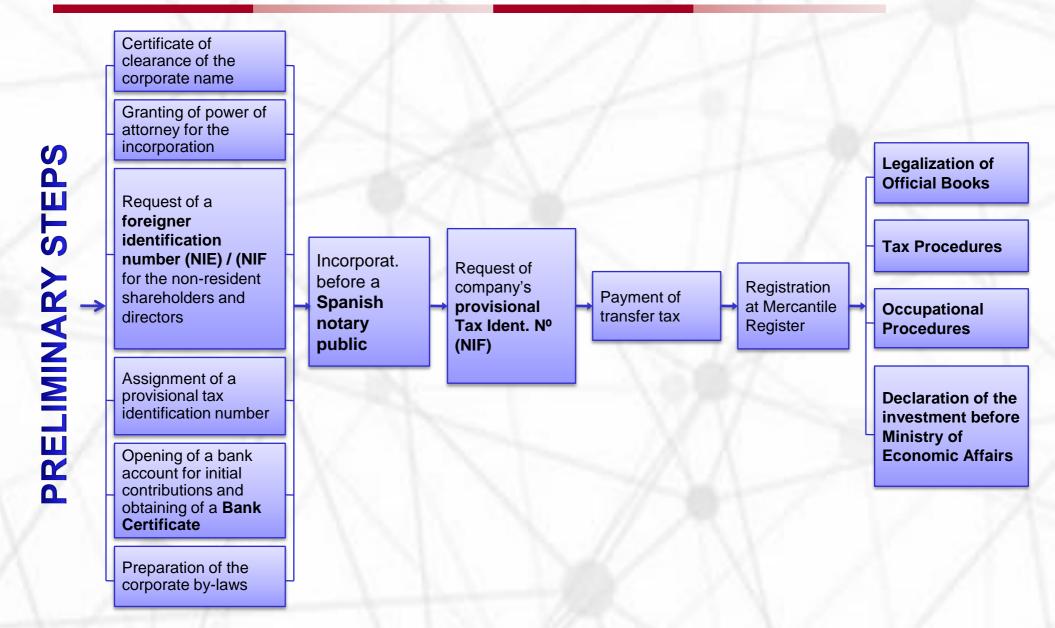
- a) Feasibility studies, business plans, options analysis
- b) Formation of companies, public registrations, necessary licenses, and permits
- c) Recruit local staffs
- d) Operation support during the initial period (Business Center)
- e) Assist the establishment

✓ Joint Venture

- a) Spanish customer landing page:
- b) Feasibility studies, business plans, options analysis
- c) Identify, locate and select potential partner(s)
- d) Structure the project: capital, contributions, etc.
- e) Support the preparation of necessary contracts and agreement depending on the type of expansion (M&A, Strategic Alliance)
- f) Expansion evaluation, Due Diligence: finance, operations
- g) Assist the establishment (public registrations, licenses and permits)
- h) Recruit local staffs

Achieving goals within the Spanish market: in investment





Achieving goals within the Spanish market: in investment



| | CORPORATION (S.A.) | LIMITED LIABILITY COMPANY (S.L.) | | | |
|-------------------------------|---|--|--|--|--|
| Share Capital | Not less than 60,000 Euros | Not be less than 3,000 Euros | | | |
| Share / Units | Shares of S.A. (acciones) may be issued as bearer or registered shares. | Units of an S.L. (participaciones sociales) are subject to restrictions on transfer. | | | |
| Management | A director can act for a maximum of six years Minority shareholders have the right to be represented on the Board of Directors (BoD) in proportion to their interest in the S.A.'s capital. The company by-laws must define the structure of the administrative body. | Director may be appointed for indefinite term. Minority shareholders do not hold such right of proportional representation on the BoD. The company by-laws may provide alternative ways to organize the company's administrative body; i) a sole director; ii) two joint and several directors; (iii) two joint directors; or (iv) a BoD | | | |
| Director's responsibilities | • Directors shall be liable before the company, shareholders or corporate creditors for any damages the cause for actions contrary to the law or the bylaws or actions performed without due diligence. | | | | |
| Publicity and annual accounts | Certain relevant data and corporate resolutions, including its directors and annual accounts, must be filed in the corresponding Companies Register. Such information is public. Those S.A. and S.L. that do not exceed a certain size may present abbreviated accounts and are exempt from the obligation to audit their accounts. | | | | |
| Dissolution for losses | S.A. and S.L. should dissolve in the event of losses that have reduced the net worth to a quantity less than one half of the share capital, unless this is sufficiently increased or decreased. Directors may be personally liable for any debts of the company subsequent to when the grounds for dissolution occurs, if they do not perform the actions required by law to call a general meeting or seek legal dissolution or, where appropriate, the bankruptcy of the company. | | | | |



Thank you

Q&A

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